

# I. Executive Summary

## 2011-2015 Consolidated Plan for the City of Rowlett, Texas

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### 1.1 Introduction

The City of Rowlett is located north of Interstate Highway 30, twenty miles northeast of Dallas in northeastern Dallas County and western Rockwall County. Rowlett Creek and the City of Garland border the city on the west, with Lake Ray Hubbard forming the border on the east and south. The Cities of Wylie and Sachse adjoin the northern limits. Rowlett, incorporated in 1952



with a population of 200 and 10 businesses, is centered among the Cities of Garland, Heath, Murphy, Rockwall, Sachse, St. Paul, Sunnyvale, and Wylie. According to the U.S. Census Bureau, the city has a total area of approximately 20.2 miles. In the early 1990s, the community boasted more than thirty miles of scenic shoreline on Lake Ray Hubbard, a nature trail, and Springfield Park on Rowlett Creek. Considered a quiet “bedroom community” to the 5<sup>th</sup> largest U.S. Metroplex – the Dallas-Ft. Worth Metroplex, the City’s population has dramatically risen from 1,015 in 1960 to 44,503 in 2000, and an estimated 2005 count of 53,664. **The 2010 Census indicates a revised estimated population of 56,199, a 5% increase over the last 5 years.**

In 2006, the City of Rowlett was considered in the “*Top Twenty-Five Dallas Suburbs*”, according to *D Magazine*, based on consideration of the City’s overall quality of life for area residents, a top-notch public school system, and the City’s superior financial management and future planning. In 2010, Rowlett was again recognized by being ranked #24 in the top 100 “Best Places to Live” in the U.S. by *Money Magazine*.

Rowlett’s citizens have easy access to the Metroplex, with endless shopping, dining and entertainment just a short drive away. However, the close proximity to the Metroplex is also in some ways a double-edged sword - the surrounding Dallas County’s economic influence and population size does affect the availability and affordability of housing inside of the Rowlett city limits due to the number of workers that commute to the Metroplex for the more profitable employment opportunities.

As a response to the increased population moving into Rowlett, the City created a new Master Plan. In the coming years, Rowlett’s downtown district will undergo a tremendous revitalization, including new commercial, residential, and retail projects. The City has successfully attracted new businesses to the area, with more than 200 new businesses opening since 2002 and providing increased access to goods, services, and employment opportunities.

The City is also in the process of completing various stages of its economic development plan, including the President George Bush Corridor, a Technology Research Tax Increment Funding District, and an impressive Waterfront Entertainment District. Air transportation needs are met through airports in neighboring communities and DFW Airport, which offers international flights. Dallas Area Rapid Transit (DART) offers low-rate express and local bus routes in around the Dallas area, with terminal locations in Rowlett. Additionally, a DART rail route is being planned for the City, with a proposed completion date of 2012.

While no educational institutions of higher learning are located in the city limits, there are several within 25 miles – Eastfield College in Mesquite, Richland College in Dallas, The University of Texas at Dallas in Richardson, Southern Methodist University in Dallas, El Centro College in Dallas, Brookhaven College in Farmers Branch, and Collin County Community College-Central Park in McKinney.

For decades, the surrounding urbanized areas and cities in the north central region of Texas commonly referred to as the “Metroplex” have struggled with the overwhelming issues of providing a suitable living environment and decent, safe, and affordable housing for their citizens. The region’s widespread substandard and aging housing stock combined with the lack of adequate funding to address the need has resulted in severe housing conditions now being experienced by many low income families in the central urban areas.

*Although the numbers in need are far lower and the severity of the housing conditions are far less, the City of Rowlett is no exception to this situation, with 1,565 (63%) of the 2,482 low-income homeowner households reporting critical housing needs, and 287 (65.53%) of the 438 low income rental households reporting critical housing needs.*

***The source of census data contained in this document will include the U.S. Census (1990, 2000, and 2010) and estimates from the U.S. Census 2008 and 2009 American Community Surveys (ACS). When 2010 information is not available, the most current and available estimates will be utilized.***

## **1.2 Brief Demographic Overview**

Over the last few decades, Rowlett has been one of the fastest growing communities in the Metroplex. From 1990 to 2000, Rowlett experienced some of the highest rates of population growth in the Metroplex, jumping from 23,269 residents to 44,503, for a 91% increase, compared to the Dallas County increase of 19.8% and the Texas increase of 22.8%. From 2000 to 2006, Rowlett gained an estimated 9,161 residents, a 20.58% increase. In 2005, the City’s annual growth rate was projected to be between 2% and 4% for the next 20 years, however the actual growth rate has been more around 1% annually.

The population is dispersed into two counties – an estimated 85% in Dallas County and 15% in Rockwall County. A comparison of the 2000, 2008, and 2010 Census data indicates the following:

	2000	2008	2010
<b>Racial Profile</b>			
White	81.8%	76.8%	71.8%
African American	9%	14.1%	13.4%
Native American	.5%	.3%	.6%
Asian	3.3%	5.1%	6.6%
Pacific Islander	.1%	0%	0%
Other Races	3.5%	5.5%	4.9%
Two or more races	1.8%	2.4%	2.7%
Hispanic or Latino origin (across all races)	8.8%	13.7%	16.5%
<b>Ancestries</b>			
German	13.3%	12.1%	NA
Irish	11.5%	8.4%	NA
English	9.9%	8.4%	NA
American	9.9%	5.9%	NA
French	3%	2/5%	NA
Italian	2.5%	2/2%	NA
Foreign Birthplace	6%	10.4%	NA

The 2010 Census indicated 18,371 households (a person or groups of persons occupying a single dwelling), and 15,490 families (related persons occupying a single dwelling) resided in the city. There are 18,969 housing units, up from 14,580 reported in 2000. *It should be noted that the 2010 data is lower than the census estimates that have been provided in recent years,*

Of the 18,371 households in 2010, 84.3% are family households and 15.7% are non-families. Almost 44% of the family households have children under the age of 18 living with them, 68.5% are married couples living together, and 11.4% have a female householder with no husband present (up from 8% in 2000). Of the 2,881 non-family households, 12.6% are made up of individuals living alone and 15.7% have someone living alone who is 65 years of age or older. The average household size is 3.04 and the average family size is 3.31.

The age of Rowlett's population is spread out with 6.3% under age 5, 25.6% between the age of 5 to 19, 4.6% from 20 to 24, 27.6% from 25 to 44, 28.4% from 45 to 64, and 7.6% who are 65 years of age or older. The median age is 36.7 years.

The 2000 Census median income for a household in the city was \$70,947, and the median income for a family was \$73,417. *The 2009 ACS median household income was estimated to be \$81,143.* The 2009 per capita income for the city was \$29,361 (includes all adults and children). The 2009 ACS data indicated that 5.2% (2,922 individuals) of Rowlett's residents had incomes below the national poverty level. The **national poverty income** in 2010 ranged from \$10,830 for a single individual to \$22,050 for a household of 4, and up to \$37,010 for a household with 8 members. The ACS data indicates that in 2009, 3.9% of families and 13.4% of female-headed households had annual incomes below the poverty line, compared to the Dallas County individual rate of 17.2%, 14.2% for families, and 30.7% for female-headed households. Out of the 2,922 Rowlett residents living in poverty, 7.7% were under the age of 18 and 6.2% were over the age of 65. Comparatively, the state poverty rate for children under age 18 was 23.7% and the

national rate was 18.6%, while the Texas rate for adults over 65 was 12.2%, and the national rate for adults over 65 was 9.8%.

The City of Rowlett's population growth rate from 1990 to 2000 raged ahead of the State of Texas and the nation, with Rowlett ranking #69 of 1,510 Texas cities in *Percentage Change in Population* (Table 29 - Texas State Data Center). The 2000 Census data indicates an incredible 91.33% population growth, compared to the Dallas County rate of 19.8%, the Texas rate of 22.8% and the national rate of 13.1%. However, since 2000, the population surge decreased to a more manageable rate of 26% from 2000 to 2010, an average annual rate of 2.6%.

More recent data indicates that the City's growth rate has continued to slow, as has the surrounding cities and counties. *Between 2008 and 2010, it decreased to a .18% growth rate. During the same period, Dallas County's growth was .61%, and the nine-county urban area was 1.40%.* For the first time in thirteen years, the region's estimated annual population growth was less than 100,000. This slowing of growth appears to be a reflection of the national mortgage crisis and ensuing economic recession that dramatically affected new home construction and employment growth.

According to the North Central Texas Council of Governments, the increase in Dallas County's population is generally the result of four basic factors: 1) people are living longer; 2) migration has been steady for many years, particularly from Mexico and other Latin American countries, according to the Texas State Data Center; 3) the Metroplex and Texas as a whole are experiencing high birth rates; and 4) domestic migration is also continuing, though at reduced rates from the 1980s. A robust economy, particularly in the high technology industries, continues to prompt corporate relocations to the Metroplex.

Overall, the projections point to a Rowlett total population that is likely to maintain steady growth, but show marked increases in its level of racial and ethnic diversity, income level, and age.

### ***Population Change 1990-2010***

<b>Place</b>	<b>1990 Population</b>	<b>2000 Population</b>	<b>Percent Change 1990-2000</b>	<b>2010 Population</b>	<b>Percent Change 2000-2010</b>
<i>City of Rowlett</i>	23,260	44,503	+91.33%	56,199	+26%
Dallas County	1,852,810	2,218,899	+19.8%	2,368,139	+7%
Texas	16,986,510	20,851,820	+22.8%	25,145,561	+21%
USA	248,709,873	281,421,906	+13.1%	308,745,538	+10%

Source: U.S. Census

### ***Forecast - 2030***

<b>Item</b>	<b>2000</b>	<b>2020</b>	<b>2030</b>
<b>Population</b>	<b>44,134</b>	<b>60,381</b>	<b>68,961</b>
<b>Households</b>	<b>14,266</b>	<b>19,681</b>	<b>22,546</b>
<b>Employment</b>	<b>7,882</b>	<b>13,008</b>	<b>13,310</b>

Source: Texas State Data Center

\* Values are estimated by the North Central Texas Council of Governments

### 1.3 Brief Housing Overview

The City of Rowlett, being located in Dallas County, is a part of the U.S. Census designated Dallas Metropolitan Statistical Area (MSA) consisting of Collin, Dallas, Denton, Ellis, Henderson, Hunt, Kaufman, and Rockwall Counties. The region's economic influence and population size does affect the availability and affordability of housing inside of the Rowlett city limits due to the numbers of workers that live in the city limits, but commute to the Metroplex for higher wage employment.

The 2009 ACS Census data indicates 18,969 housing units in Rowlett, up 30% from the 2000 count of 14,580 housing units. Tenure data for the city indicates a 88.2% owner-occupied rate and 11.8% for renters, compared to 92.2% for owners and 7.8% renters in 2000.

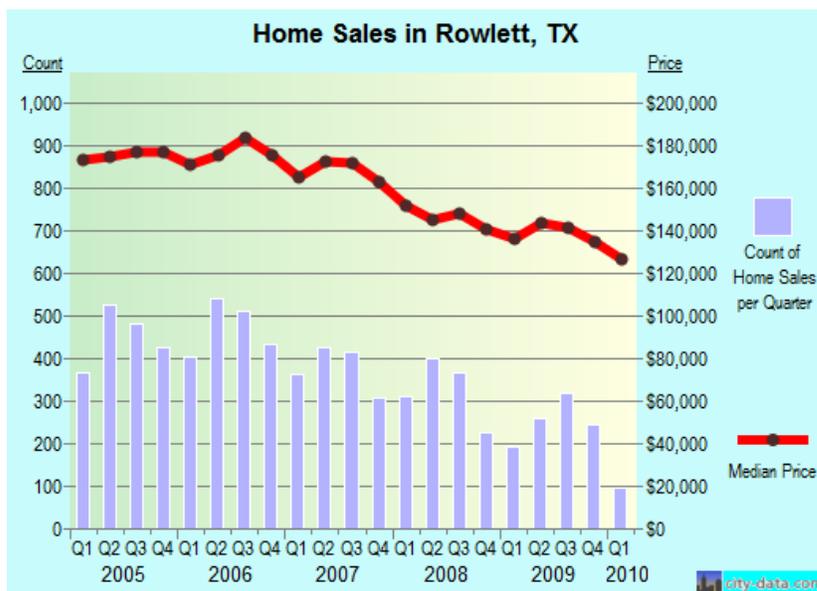
The median value of housing in Rowlett rose 32.38% from 1990 to \$116,900 in 2000, and an additional 35% from 2000 to \$157,700 in 2010. Significantly, the average permit value for residential new construction in the last decade is \$159,021 and indicates the construction of units designed or priced for an upscale,

Housing Data	Rowlett	Dallas County	Texas	U.S.
<b>1990 Median Value</b>	\$88,300	\$79,200	\$59,600	\$79,100
<b>2000 Median Value</b>	\$116,900	\$92,700	\$82,500	\$119,600
<b>2009 Median Value (ACS)</b>	\$157,700	\$128,800	\$118,900	\$185,400
<b>1990 Average Single-Family Building Permit Value</b>	\$91,009	\$109,200	\$95,500	\$90,300
<b>2000 Average Single-Family Building Permit Value</b>	\$169,850	\$172,800	\$127,100	\$133,200
<b>2009 Average Single-Family Building Permit Value</b>	\$196,000	\$261,200	\$167,900	\$186,600

higher-priced market segment. The value of new construction in Rowlett in 2000 (\$169,850) exceeded the state average by \$42,750, or 33.63%. The trend continued, with 2009 average building permit values in 2009 of \$196,000 exceeding the state average value of \$167,900 by 17%. Combined with the lack of older housing that is typically more affordable (but also more likely to have substandard conditions), the high cost of new single-family dwellings has contributed to a low supply of affordable housing in the City in comparison to the household size and income composition of the population.

With the 2009 median monthly mortgage payments being \$1,709, (up from the 2000 median payment of \$1,235), it can be anticipated that lower income homebuyers may experience difficulty in locating suitable and affordable homes for sale. Rowlett ranked #143 of 1,510 Texas cities for the median monthly homeowner mortgage cost (Table #123 - Texas State Data Center). The 2009 ACS data indicated that 31.4% of homeowners pay more than 30% of their monthly income for their mortgage. In 2000, Rowlett ranked #37 of 1,510 Texas cities for the number of homeowners paying more than 25% of their monthly income (Table #129 - Texas State Data Center). The 2009 median value of owner-occupied units was \$157,700, with less than 2% having values less than \$50,000, and 7.4% having values between \$50,000 and \$100,000. This is indicative of the fact that the median home age is only 21 years!! It would be anticipated that only a small-to-moderate percentage of the city's housing stock is in need of substantial rehabilitation. This is also supported by the fact that 14.8% of the City's housing units were built prior to 1979. A reported 2009 vacancy rate of 2.2% for owner-occupied housing also

indicates a need for increased new construction of “move-up” housing for existing homeowners and affordable single-family dwellings for first-time homebuyers.



Source: City-Data

Median costs for rental units have increased from \$682 in 1990 to the 2000 median rental cost of \$900, to \$1,182 in 2009, an amount considered unaffordable for most Extremely Low and Low Income households. In 2000, Rowlett ranked #63 of 1,510 Texas cities for the amount of medium gross rent (Table #132 - Texas State Data Center). Vacancy rates in 2009 averaged around 10.2% according to census data, up from the 2000 rate of 4.9%. A significant 50.6% of renter households spend more than 30% of their income on shelter expenses, a percentage generally defined by most affordable housing programs to be the maximum amount of affordability. With the anticipated continuance of the rising housing cost experienced over the last decade, low-income households will be forced to spend even more of their limited income on shelter. It can be expected that large families, female-headed households, the disabled, and elderly will be the most severely affected.

Within the City of Rowlett, about one in five households have incomes below 80% of the area’s median income, and thus qualify for most state and federal affordable housing programs, including those receiving funds from the CDBG and HOME Programs, Section 8 Housing Choice Voucher Rental and Homeownership Programs, Section 202 units for the Elderly, Low Income Housing Tax Credit units, and other state and federally funded subsidized housing programs.

*A report “Creating Working Class Affordable Housing Opportunities in North Texas” prepared for The North Texas Housing Coalition Summit in February 2007, indicated there are 915 vacant single-family residential parcels, a total of 4.9% of available parcels. This suggests an opportunity to address myriad issues, including affordable housing and increasing the City’s tax base.*

## 1.4 Homeless and Special Need Populations

Estimating the need for facilities and services for the homeless in any community is difficult because many homeless persons do not use shelters. Close proximity to a large urbanized area further skews homeless data. Local service providers estimate that most homeless persons either temporarily move in with friends or relatives or live in automobiles. The 2000 Census indicated 9 individuals living in *Other Non-household Living Situations* and 36 individuals living in *Other Non-institutional Group Quarters*. Information from local service providers indicate there are no known unsheltered homeless in Rowlett, although some providers reported assisting transient individuals passing through Rowlett requesting bus fare or funds for an overnight stay at a motel.

Other special need populations continue to experience difficulties with the affordability and accessibility of housing. The need for special services and programs for victims of domestic violence, the elderly, frail elderly, persons with mental and physical disabilities, and persons with AIDS/HIV persists, even though special facilities for these populations are available in neighboring communities.

## 1.5 Purpose of the Consolidated Plan

The U.S. Department of Housing and Urban Development has been charged with providing innovative guidance to communities to revitalize low-income neighborhoods, stimulate declining economies, increase opportunities for affordable housing, and create lasting partnerships to sustain the stimulus provided by the infusion of federal funds. Entitlement communities are engaged to ensure that federal funds are utilized in accordance with federal requirements and to develop viable urban communities by providing:

- Decent Housing
- Suitable Living Environments
- Economic Opportunities

Local goals and objectives should be developed to meet identified community needs, as well as funding activities that comply with one or more of three identified National Objectives of the CDBG Program:

- Assist low and moderate income persons; or
- Prevention or elimination of slums or blight; or
- Meet community development needs having a particular urgency

In an effort to eliminate the burdensome duplication of the separate federal grant reporting documents required by the U. S. Department of Housing and Urban Development (HUD), the idea of one “consolidated plan” was conceived. This new comprehensive document known as the “**Consolidated Plan for Housing and Community Development**” integrates and simplifies the previous planning, application, and reporting requirements for all HUD Community Planning and Development (CPD) formula allocation programs, thereby lessening paperwork and streamlining management. The plan combines the housing information and implementation strategies of the former Comprehensive Housing Affordability Strategy (CHAS) with the planning and application requirements of three entitlement grant programs. The new

Consolidated Plan not only addresses the housing issues previously described in the CHAS, but also the “non-housing” issues and needs of a local community. The Consolidated Plan combines key elements of community development, offering local jurisdictions, such as the City of Rowlett, more ability to form coordinated neighborhood and community development strategies to revitalize their communities.

The Consolidated Plan serves as:

- A planning document which builds on a comprehensive consultation and citizens participation process.
- An application for HUD funds.
- A strategy for housing, homelessness, community development, and economic development.
- An annual business plan that presents an investment strategy for a community’s CDBG, HOME, ESG, and HOPWA funds.

It contains six major components, with each component serving a specific purpose:

<i>Component</i>	<i>Purpose</i>
A housing market analysis	Allows the City to determine existing needs
An assessment of housing, homelessness, community development, economic development, and related needs	
A description of “priority needs”	Helps the City set priorities for its federal funds
Long-term strategies to address identified priority needs	Allows the City, with the advice of citizens and partner organizations, to implement strategic planning and set 5-year strategies to address priority needs
An explanation of how the City will work with its partners in the public, private, and nonprofit sectors to carry out these strategies	To identify, engage, and strengthen the institutional structure existing in the community
An Annual Action Plan - A description of annual projects and activities the City and its partners will undertake to carry out those strategies	Provides an annual investment plan for federal funds in the next year to implement the long-term 5-year strategies

Under the current HUD requirements, the City of Rowlett must submit a Consolidated Plan before it can receive funding for any of the following grant programs:

- *Community Development Block Grant (CDBG)* is a formula-based program designed to develop viable urban communities by providing decent housing, a suitable living environment, and expanding economic opportunities for persons of low and moderate income.
- *HOME Investment Partnership Program (HOME)* is a formula-based program for expanding and improving the supply of decent, safe, and affordable housing for very low and low-income persons (includes the American Dream Downpayment Initiative (ADDI) Program).
- *Emergency Shelter Grant (ESG)* is a formula-based program targeted at improving the lives and safety of persons who are homeless or at risk of becoming homeless.
- *Housing Opportunities for Persons with AIDS (HOPWA)* is a formula-based program targeted at improving housing for persons suffering from AIDS.

For 2006, the City was notified that it was eligible to receive its first entitlement grant for CDBG funds. In prior years, the City of Rowlett participated in the Dallas County Community Development Urban County Program. Currently the City does not receive an annual entitlement for HOME, ESG, or HOPWA grant funds. However, the City retains the right to apply for possible funding in the future from these programs.

## **1.6 The Annual Action Plan**

To receive its annual entitlement funds, the City must produce an Annual Action Plan each year. The Annual Action Plan describes the City's planned investments for the coming program year, including proposed actions and proposed CDBG projects.

The Annual Action Plan is similar to a yearly operating plan for a business. It outlines the City's proposed activities in several areas and relates these activities back to the 5-year strategies to address priority needs described in the 2011-2015 Consolidated Plan.

## **1.7 CAPER**

The City must also submit an annual Consolidated Annual Performance and Evaluation Report (CAPER) within 60 days of the end of each program year. The CAPER reports the City's progress in meeting its proposed actions and projects, as well as its progress in carrying out the Consolidated Plan's 5-year strategies. The CAPER is similar to an annual report to stockholders, except with this example, the stockholders are citizens and taxpayers.

## **1.8 5-year Strategic Plan and 2011-2015 Objectives**

Based on the research and data gathered during the development of this plan, needs assessments, consultations, and input from local residents, city and county officials, public service providers, and professionals in the affordable housing field, the **2011-2015 Consolidated Plan** and the **2011 Annual Action Plan**, a one-year implementation plan, have been developed. The Consolidated Plan provides detailed information regarding the City's housing market, local housing and non-housing community development needs, and available resources. It also provides a list of general housing and non-housing priorities and a long-term strategy to address those priorities. The Annual Plan describes the specific projects and activities to be accomplished in the City of Rowlett during the next year, in accordance with the 5-year long-term strategies contained in the City's Consolidated Plan.

The Consolidated Plan addresses identified priority needs and objectives developed through a city-wide public process initiated by the City's Public Works Department, with a series of public hearings, surveys, data gathering, research, and consultations with other governmental entities and providers. This information has been combined, analyzed, and formulated into a single Consolidated Plan that serves as the strategic planning document for the City of Rowlett's expenditure of federal funds for community development and neighborhood improvements.

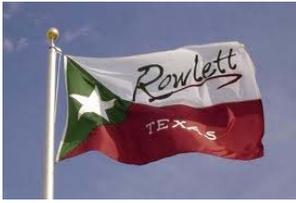
The objectives developed in response to the City's identified needs and priorities for the 2011-2015 five-year period and the 2011 Annual Plan are as follows: *(objectives are not ranked)*

*These objectives will be attained by the implementation of proposed strategies through the provision of funding and/or technical assistance accomplished with partnerships with other organizations, developers, and agencies. The strategies include the continuation of existing local programs as well as the development and implementation of new programs by the City and other organizations in response to the City’s changing needs.*

<b>Objective 1: Decent Housing</b>	
<i>Preserve, Improve and Expand the Quality, Affordable, and Accessible Housing Opportunities for Low and Moderate Income Households</i>	
<b>Availability/Accessibility of Decent Housing (DH-1)</b>	
DH-1.1	Fair Housing Information - educate and provide information regarding Fair Housing to increase accessibility to rental and purchased housing
DH-1.2	Emergency Shelter/Temporary Housing - Support and expand collaboration and networking efforts of local non-profit service providers
<b>Affordability of Decent Housing (DH-2)</b>	
DH-2.1	Encourage affordable housing opportunities for low-income homebuyers or renters
<b>Sustainability of Decent Housing (DH-3)</b>	
DH-3.1	Provide Lead Hazard Reduction Information

<b>Objective 2: A Suitable Living Environment</b>	
<i>Encourage reinvestment in low and moderate income neighborhoods, the delivery of health and human services that encourage self-sufficiency and reduce poverty, and public facilities that provide safe, secure, and healthy environments for low-income, homeless, and populations with special needs</i>	
<b>Availability/Accessibility of Suitable Living Environment (SL-1)</b>	
SL-1.1	Increase accessibility to health and human services that improve the quality of life and assist low-income persons, elderly, homeless, victims of domestic violence, and other populations with special needs
SL-1.2	Capacity Building - Homeless and Special Need Populations - support and expand collaboration and networking efforts of local non-profit service providers
<b>Sustainability of Suitable Living Environment (SL-3)</b>	
SL-3.1	Improvements to streets, parks, water, sewer, drainage, sidewalks, infrastructure, or community centers located in low-income areas or that provide services primarily to low income households

<b>Objective 3: Expanded Economic Opportunities</b>	
<i>Encourage the development and delivery of opportunities and activities that maintain or increase economic and employment stability, educational and job training opportunities, and reduce poverty</i>	
<b>Availability/Accessibility of Expanded Economic Opportunities (EO-1)</b>	
EO-1.1	Increase access to employment opportunities for low-income households



## II. Managing the Consolidated Planning Process

### 2.1 Consultation - 91.200(b)

#### 2.1.A. Lead Agency = City of Rowlett

The City of Rowlett is the responsible Lead Entity to oversee the development of the 2011-2015 Consolidated Plan. Through the submittal of this document, the City of Rowlett is officially adopting this 2011-2015 Consolidated Plan as its official strategic plan for the receipt of federal Community Development Block Grant (CDBG) funds and other funds subject to this requirement. The City of Rowlett will retain full and sole responsibility for the appropriate use and expenditure of CDBG funds, and other funds that the City receives through either formula allocation or through competitive grant applications.

The 2011-2015 Consolidated Plan for the City of Rowlett is the second 5-year Consolidated Plan developed for the City under the guidelines set forth by HUD, the National Affordable Housing Act of 1990, and the Housing and Community Development Act of 1992.

The City's Public Works Department (PWD) is responsible for the daily administrative and management responsibilities, project implementation, fiscal oversight, contract monitoring, and the development and implementation of this Consolidated Plan, upon the review and adoption by the City Council of the City of Rowlett. As needed, the PWD may utilize citizen advisory committees for various duties, including the annual review and selection of Subrecipients seeking federal funds. The City Manager of the City of Rowlett is the designated Certification Officer for all program documents necessary for submittal to HUD. The required certifications for the 2011-2015 Consolidated Plan and 2011 Annual Plan are included in this document as **Appendix A.**

#### 2.1.B. Community Participants and Consultations - 91.100(a)(1-5), 91.100 (b-c)

The City of Rowlett will retain full and sole responsibility for the appropriate use and expenditure of CDBG funds and other funds that the City receives through either formula allocation or through competitive grant applications. The Consolidated Plan for 2011-2015 is the result of a collaborative effort of concerned residents, officials, and service providers that responded with information and comments during surveys and in public meetings. It is the intent of this effort that the proposed plan provide a "blueprint" for the comprehensive planning and wise expenditure of the limited federal funding that is available to address the affordable housing needs in the City. It is also recognized that the plan is intended to provide direction for the implementation of projects over the next 5 years, while allowing for annual or special adjustments that may be necessary to respond to the City's changing needs, resources, and opportunities.

The City of Rowlett is an active participant with contact or membership in several local, regional, state, and national organizations. Information from the following agencies and organizations was either directly obtained or reviewed during the development phase of the 2011-2015 Consolidated Plan and 2011 Annual Action Plan:

AIDS Services of North Texas	Goodwill Industries	Section 8 Housing Choice Voucher Program
Area Agency on Aging	Habitat for Humanity	TDHCA
Board of Realtors	Historical Society	Texas Commission for the Blind
Childcare Providers	Homeless Coalition Agencies	Texas Commission for the Deaf and Hearing Impaired
Churches	HUD CPD staff	Texas Dept of Criminal Justice
City of Allen	HUD FHEO staff	Texas Department of Health
City of Denton	HUD HOME Program staff	Texas Health & Human Services Dept
City of Garland	New Beginnings	Texas State Data Center
City of Mesquite	North Central Texas Council of Governments -NCTCOG	Texas Workforce Commission
City of Rockwall	North Texas Workforce Development Board	Tx Dept of Human Services
City of Sachse	Rockwall County Health Dept	Tx Dept of Protective & Regulatory Services
City of Wylie	Rowlett Building Dept	Tx Rehab Commission
Criminal Justice Professionals	Rowlett Chamber of Commerce	United Way
Dallas AIDS Services	Rowlett Community Centre	Veterans Administration
Dallas County	Rowlett GIS Department	
Dallas County Appraisal District	Rowlett Parks Department	
Dallas County Health Dept	Rowlett Police Department	
Dallas County Indigent Care	Rowlett Public Works Dept	
DART	Salvation Army	
Galaxy Center		
Garland ISD		

The following information and data was gathered and analyzed during the reviews completed for the Consolidated and Annual Plans:

Analysis of the region’s housing stock	Lead-based paint hazards
Availability and usage of Section 8 Vouchers	Minority and low-income concentrations
Availability of financial resources	Population Projections
Existing zoning and building code practices	Poverty rates and trends
Fair Housing Ordinances	Private lending practices
Fair Housing Planning Guides	Property Tax policies
<i>forwardDallas!!</i>	Racial Projections
History of Section 8 Landlord participation	Transportation, shopping, and other service
Incidence of housing complaints	United Way – Community Needs Assessment
Location of affordable housing	

*Focus, Direction, Leadership, Cooperation, and Collaboration* are essential strategic planning components of a community desiring to achieve success with its efforts to enhance the standard of living for all citizens. The City of Rowlett recognizes that needs and gaps in services exist in our community, and actively participates in efforts to improve services. Other important factors necessary for success include the maximum leveraging of limited program funds and the provision of local match necessary to receive state/federal funds.

The City of Rowlett will coordinate and administer the identified goals, objectives, and strategies discussed in this document through its Public Works Department. The City will utilize and administer its CDBG and other local, state, and federally-funded programs to fund numerous community development activities to assist low-income citizens and stabilize neighborhoods.

Other possible resources include Section 108 funding for special projects, the City’s general and other local funds, FHA, FNMA, Housing Counseling funding, and other state and federal housing grant programs. The City will also consider and offer letters of support when appropriate to other organizations and agencies seeking grant or state/federal funding. The Public Works Department will provide limited technical assistance and shall act as liaison to coordinate with other public and private groups who provide supportive services to low-income families.

**2.1.C. Public Institutions, Private Sector, and Private Non-Profit Organizations**

Thriving communities contain strong active partnerships with commitments from public and governmental institutions, the private sector, and private non-profit organizations. The City recognizes the importance of encouraging local public and private groups to work cooperatively to assist families in need forward to the goal of self-sufficiency.

Health and human services are available to Rowlett residents through service providers located primarily outside of the city limits of Rowlett. As typical in most large urbanized areas, the majority of low-income households and others in need are concentrated in older, metropolitan areas rather than the outlying suburbs. Additionally, the trend in recent years is for cities and organizations to avoid duplication, both in services provided and in management and funding efforts. The City is supportive of the programs and efforts of these organizations and will continue providing assistance to make city residents aware of the services provided.

***Identified strengths and weaknesses of the existing institutional structure include:***

Strengths	Weaknesses
Providing documented decision-making support for legislators and policy-makers	Failure to direct available resources and funds toward the highest priority health and human service needs
United Way Community Needs Assessment facilitates more community engagement around identifying and meeting community needs	“NIMBY”ism – “Not in My Back Yard” - Reluctancy to construct affordable housing units in areas not normally considered “low-income”
Ability to effectively administer affordable housing programs	Failure to provide and require benchmarks to gauge progress
Experience in property management	Shortage of development resources
Experience in effectively managing homeless shelters	Limited space and inadequate resources
Experience in wide variety of supportive services	Lack of transitional housing for the homeless
Experience in providing rental assistance programs and supportive services to persons with HIV/AIDS	Stringent underwriting criteria reduce availability of loans for multi-family construction and/or rehabilitation
Knowledgeable in providing services to mentally ill	Limited affordable housing and an aging, deteriorating housing stock
Ability and knowledge of home building/repair	Inadequate financial resources to meet needs
Experienced loan servicing and underwriting	Limited availability of construction financing
Regional coordination of some activities/projects	Shortage of financial resources and staff
Recognized need for additional affordable housing	Fear of HUD interference in local community issues
Strong commitment of elected officials to improve community and neighborhoods	Reluctancy to construct housing units affordable to low-moderate income persons

### 2.1.D. Public Institutions/Public Non-Profit Organizations

**U. S. Department of Housing and Urban Development** - The City of Rowlett became a CDBG entitlement in 2006. Prior to that, the City has participated in the CDBG Urban County Program through Dallas County. The City will continue a proactive approach to making community development opportunities available in eligible low-income block groups and to low-income households through participation in the CDBG program and other federal programs that may develop. This list of future HUD programs may include, but is not limited to, HOPWA, SPC, COPC, and ESG.



**Local Governments** – *Continuing with its current award-winning efforts to “be a good neighbor”, the City, a winner of the NCTCOG’s Regional Cooperation Award*, shall offer technical support and assistance to its neighboring communities in Dallas County, Rockwall County, and the surrounding local governments. The City recognizes the importance of continuing a cooperative approach to meeting transportation, economic development, planned growth and development, and housing needs of the entire region.

The **North Central Texas Council of Governments**, formed in 1966, is a voluntary association of local governments charged as the state designated area wide planning agency for the 16-county North Central Texas area. Its purpose is to provide a collaborative forum to resolve common area-wide problems through promotion of intergovernmental cooperation, coordinated action, and to conduct comprehensive regional planning. Membership is open to all cities, counties, school districts, and special purpose districts within North Central Texas. NCTCOG has steadily increased its membership to 230 current members. The member governments have combined resources and provided support to each other in numerous collaborative community efforts and issues, including transportation, drainage, water concerns, sewage, landfills, affordable housing, health care, workforce development, economic development, planning, criminal justice, and services for the elderly.

**Texas Department of Housing and Community Affairs (TDHCA)** – The City of Rowlett is eligible to apply for State HOME Program funds and other housing funds. The City anticipates the possibility of participating in future TDHCA affordable housing opportunities and will consider partnerships with other private and public organizations seeking TDHCA funds.



**Mental Health-Mental Retardation Authority** – Provides supportive mental health and drug counseling services to residents who are mentally disabled, developmentally delayed, or substance abusers. Also administers supportive housing facilities for the mentally retarded and for persons experiencing mental health problems. MHMR services include case management, developmental services for children with disabilities, and counseling. The City supports their efforts to identify and operate supportive housing for their clients.

**Texas Department of Human Services** provides financial and supportive assistance to low and very low-income residents. Programs include Aid to Families with Dependent Children, Medicaid, Adult Protective Services, subsidized child-care, and Food Stamps.

**Dallas County and Rockwall County Health Departments** provide preventative services and education for basic public health issues, including immunizations, TB screening, septic system inspections, health education, STD screening, and other basic health screenings.

#### **2.1.D. Private Sector Participation**

The **City of Rowlett** has been very active in promoting **well-planned development activities** through the formation of special districts to ensure planned and desired private development opportunities.

Local **private lending institutions** have provided loans to eligible and qualified investors wishing to participate in the production of affordable rental housing and single-family homes for homebuyers. Several lenders provide homebuyer and credit counseling programs as part of their affordable home ownership programs, or have developed home ownership loan programs that complement programs provided by local affordable housing providers.

**Consumer Credit Counseling Service (CCCS), Inc.** provides free credit counseling services to the local community. This non-profit is supported by local businesses, and is affiliated with the National Foundation for Consumer Credit, Inc.

The Rowlett community is fortunate to have an active **volunteer base** to provide volunteer laborers that promote positive community development and to assist social service agencies that serve low-income citizens, including residents seeking health and human services, such as health care, literacy assistance, senior services, youth programs, and adult daycare.

Several local **churches** provide supportive and, in some cases, financial services for low-income families, such as emergency assistance for utilities, deposits, and rent. Several churches provide emergency food and clothing. Services are also provided to enhance the efforts of local non-profit organizations.

#### **2.1.E. Non-Profit Organizations/Agencies**

In the last few years, improvements have been experienced in the Metroplex regarding the philosophical approach to the delivery of health and human services. Most organizations are realizing the value of the collaborative process to providing an effective “continuum of care” approach to providing assistance to families.

**United Way** – The United Way provides a strong and committed support network for persons in need and non-profit service providers. An important contribution is a Community Needs Assessment that provides a comprehensive report on the health and human service pulse of the region, while keeping a focused highlight on health and human priority needs and gaps in services.

A firm commitment to providing comprehensive and accessible services is being evidenced by the **United Way** in their efforts to develop a technologically advanced **Information and Referral “211” System** that has brought the Rowlett and surrounding communities “on-line” in the listing of available resources. Through a collaborative approach, a comprehensive database of local, state, and federal public service providers has been developed and made accessible to

citizens and agencies regarding the availability of local, state, and national programs and services.

Numerous non-profit organizations exist to provide health and human services to persons in need. As discussed previously, the majority of these organizations are located outside of the Rowlett city limits, however, eligible Rowlett residents can access these services. These programs provide invaluable supportive services to resolving critical needs and issues that families face on a daily basis. The following charts provide a list of some of these organizations. *The list is not intended to be complete, but only to provide a general idea of the scope of services that are available in the region.* Many of the organizations have satellite or extended offices in nearby cities. A more complete list of services, organizations, and programs may be obtained from the *United Way Community Resource Guide – 211 Texas*, by dialing “211”, or online at [www.unitedwaydallas.org](http://www.unitedwaydallas.org).

<b>COUNSELING - INTAKE - REFERRAL</b>	
<b>Resources</b>	<b>Services Provided</b>
AIDS Outreach	Support group and services for HIV/AIDS
AIDS Resource Center	Emergency support, testing, hot lunch, education for HIV/AIDS
Alcoholics Anonymous and Ala-Teen	Individual & group counseling services on alcohol & drug abuse
Brighter Tomorrow	Support and assistance for victims of domestic violence
Central Dallas Ministries	Food, counseling, life skills, education, spiritual development
Child Help USA	Hotline providing immediate assistance for child abuse
Compassionate Friends	Grief Recovery group for death of child
Consumer Credit Counseling Service	Provides budget, debt and housing counseling
Council on Alcohol/Drug Abuse	Substance abuse counseling
Dallas County Community Supervision	Court-ordered adult supervision
Dallas County Veterans Service	Assistance to veterans and families concerning claims
Dallas County Victim Assistance	Support services to victims of violent crime
Dallas Suicide and Crisis Center	24-hour Crisis Hotline
Galaxy Counseling Center	Family counseling and support
Garland Family Outreach	Parenting skills training courses
Hope’s Door	Shelter, counseling, education, classes, support groups for men & women
Hospice	Grief Recovery group – counseling and support
Legal Aid	Provides legal services for qualified individuals
Legal Hotline for Texans	Hot-line telephone legal information for elderly, crime victims, Medicare
Local religious organizations	Family and individual counseling
Metro Family Program Center	Counseling for maternity/crisis pregnancies
Minirth Clinic	Christian mental health clinic
My Guardian Angel	Divorce recovery program for children
National Domestic Violence Hotline	Crisis intervention, referrals, and educational materials
New Beginning Center – Garland, Texas	Support group for women dealing with abuse
New Life Clinic	Counseling for emotional disorders and outpatient care
Pastoral Counseling and Education Center	Family counseling
<b>Planned Parenthood</b>	Counseling and family planning services for women
Prestonwood Pregnancy & Family Care Center	Counseling for maternity/crisis pregnancies
Prison Ministries	Christian recovery support group for parolees
Samuel Clinic	Outpatient and inpatient services for mental health and mental retardation
Texas Dept. of Family and Protective Services	Investigates reports of child abuse and neglect
Veteran’s Administration	Assist servicemen/women & their dependents in processing claims & advisory work

<b>ELDERLY SERVICES</b>	
<b>Resources</b>	<b>Services Provided</b>
Alzheimer's Alliance	Supportive services to families of victims of Alzheimer's
Area Agency on Aging – NCTCOG	Planning, resource development, training for elderly service network
Beacon Harbor Rehabilitation @ Senior Cat Lake Pointe	Rehabilitation Center – 44 beds
Beacon Harbor Nursing Center	142 beds for senior care
Grandparents Support Group	Support group for grandparents that are primary caregivers
Home Health Care providers	Support for seniors to prolong independence
Mercer House	Assisted living for seniors – 36 efficiency apts.
Retired Senior Volunteer Program	Places senior citizens in volunteer positions w non-profit orgs.
Rowlett Community Centre – Rowlett Rockers	Socialization, health education/screenings, recreation, volunteer services
Rowlett Health and Rehabilitation Center	Skilled nursing home, and rehabilitation care, PT, ST, OT
Senior Care Consultants	Adult day care, elder care, all senior services – at-home or in a facility
Social Security Administration	SS, SSI, Medicare
Texas Dept of Family and Protective Services	Investigative services and advocacy for elderly
Young at Heart Adult Day Care	Day care services for adults

<b>EMPLOYMENT – JOB TRAINING – ADULT EDUCATION SERVICES</b>	
<b>Resources</b>	<b>Services Provided</b>
Dallas ARC	Variety of supportive/social services for adults w/mental disabilities
Dallas County Health and Human Services	Older Adult Services Program
Employment Circle Training	Employment and job training assistance
Garland Area Rehab Center	Vocational rehab for physically/mentally challenged
Garland Evening School	ESL and GED assistance
Goodwill Industries	Rehabilitation services/employment for disadvantaged persons
Job Corps	Vocational and educational training
Literacy Council	Basic education to those reading below 6 <sup>th</sup> grade level and ESL
Literacy Council	Adult Literacy and Adult Basic Education
Local colleges and universities	Public and private junior colleges and continuing education for adults
NCTCOG Workforce Development Board	Job training and Employment opportunities
Rowlett Police Department	Educational seminars on crime and crime prevention
Rowlett Public Library	GED tutoring
Salvation Army – Specialized Programs for Adults	Education, information, training for adults
Texas Commission for the Blind	Help blind & visually impaired secure and maintain employment
Texas Commission on Human Rights	Provision with employment discrimination situations
Texas Dept. of Assistive & Rehabilitative Services	Assists handicapped individuals to enter or return to gainful employment
Texas Dept. of Human Services (TDHS) Job Opportunities and Basic Skills (JOBS)	TANF clients receive assistance in gaining employment through training and support services
Texas Workforce Centers	Employment and training information and services
Texas Workforce Commission	Job training and placement

<b>FOOD and CLOTHING</b>	
<b>Resources</b>	<b>Services Provided</b>
Boys & Girls Club	On-site meals/snacks
Dallas County Meals on Wheels	Home delivered meals to elderly and disabled
Food Bank	Clearinghouse for the collection of food items
Friendship House – 1 <sup>st</sup> Baptist Church	Emergency Food Pantry and clothing
Garland Independent School District	Free or reduced breakfast and lunch
Good Samaritan	Emergency Food Pantry, utilities, clothing, prescriptions
Goodwill Industries Retail Store	Affordable household and personal items
Local religious organizations	Food and emergency assistance for basic needs
Local religious organizations	Limited free noon meals

Local religious organizations	Limited emergency assistance with heating/electric bills
Network of Community Ministries	Emergency Food Pantry and Children's Clinic
Salvation Army – Social Services	Emergency assistance with food, clothing, rent, utilities, prescriptions
Salvation Army – Thrift Shop	Household merchandise at low costs
St. Vincent de Paul	Emergency Food Pantry, Thrift Shop, counseling
Texas Dept. of Human Services	TANF and Food Stamps
Women, Infants & Children (WIC)	Nutritional food supplements for mothers/children

<b>HEALTH CARE</b>	
<i>Resources</i>	<i>Services Provided</i>
American Cancer Society	Supportive services for victims of cancer
American Diabetes Association – Dallas County	Support group for adults with diabetes
American Heart Association	Supportive services for heart patients
American Lift Aids	Mobility products for persons with disabilities
American Red Cross Blood Services	Blood drives
Dallas County Health Department	Immunization and well-baby clinics at Rowlett Community Centre
Dallas County Indigent Health Care	Health care costs for extremely low income
Dallas County Red Cross	Education classes and materials for HIV/AIDS
Eating Disorders Awareness and Prevention	Counseling and education
Garland Health Department	Immunizations, well-child exams
Good Samaritan Outreach Center	Medical and dental program for indigents
Hospice Visiting Nurse Association	In-home nursing and counseling, pain management
Lake Point Medical Center	Health and psychiatric care, senior care
Lions Club	Assists with purchase of eyeglasses
National Association of Anorexia Nervosa	National hotline for victims of eating disorders
Outreach Health Services of North Texas	Skilled nursing, home health care, OT, ST
Overeaters Anonymous	Support groups for compulsive overeating
Lakepointe Medical Center	Free Health and Wellness seminars at Rowlett Community Centre
Public Health District – CHIP	Health insurance program for children
Salvation Army	Assistance in meeting basic human needs
Texas Department of Health-AIDS/HIV/STD	Education, counseling, testing
Texas Dept. of Health	Services to communities to improve and protect public health
Texas Dept. of Health – Children Services	Medical expenses for children under age 21
Texas Dept. of Health – Texas Health Steps	Health & dental insurance for children not on Medicaid
Texas Dept. of Health –Medical Transportation	Transportation for Medicaid patients
Texas Dept. of Human Services	Medicaid
Texas Rehabilitation Commission	Counseling and financial assistant for workers

<b>HOUSING/SHELTERS *</b>	
<i>Resources</i>	<i>Services Provided</i>
American Red Cross	Temporary emergency assistance with rent/utilities/shelter
Center for Housing Resources, Inc.	Home repair programs –provides tools and volunteers to assist homeowners
Dallas County Home Loan Counseling Center	Homebuyer education/counseling, credit repair,
Dallas Housing Authority	Section 8 Rental and Homeownership Vouchers
Fair Housing Hotline	Provides Fair Housing information
Faith-based organizations	Emergency payment of utility bills, rent, deposits, food, clothing
Good Samaritan Outreach Center	Financial assistance with utility bills
Habitat for Humanity	Homeownership opportunities for low-income families
Habitat Re-Store	Building materials at budget prices
Homebuyer Assistance Programs	Downpayment and closing cost assistance
Hospice	HomePlace Inpatient Facility – short-term facility for terminally ill
Housing Crisis Center	Homeless prevention and family stabilization

Local religious organizations	Emergency payment of utility bills, rent, deposits
New Beginning Center	Emergency and transitional housing for victims of domestic violence
New Beginning Centers	Emergency and transitional housing for victims of domestic violence
Prison Fellowship Ministries	Trains volunteers to be mentors to offenders
Prison Ministries	Housing and supportive services for parolees
Promise House	Residential care for neglected, abused youth
Salvation Army	Emergency assistance with rent/utilities
Salvation Army – Family Violence Program	Shelter for women/children with supportive services
Salvation Army – Homeless Assistance Center	Comprehensive emergency assistance with food, clothing, meals, shelter
St. Vincent de Paul	Emergency assistance-food, clothing, meals, shelter for transients/low income
TDHCA	Assistance with Downpayment/Closing Cost for homebuyers/Weatherization

- A more detailed listing of housing services is available in Section VI of this document.

<b>YOUTH SERVICES</b>	
<i>Resources</i>	<i>Services Provided</i>
Boy Scouts of America	Youth Development Organization for boys
Boys and Girls Club	Educational and after school programs, summer camp
CCMS	Affordable child care
Cooperative Behavioral Center	Children’s mental health services for Garland ISD
Garland Independent School District	After school programs, Head-start and Pre-K programs
Girls Escape	Camp for troubled girls
Independent School Districts	Identification and assistance for at-risk students
Local religious organizations	Youth development and residential and day camps
Local sports associations	Youth development
National Runaway Hotline	Crisis intervention for runaways and troubled youth
Parents Partnership – ECI	Services for developmentally delayed children aged 0-3 years
Rowlett Needy Children’s Fund	Holiday cheer and other assistance for children in need
Salvation Army – Specialized Program for Youth	Weekly youth groups for social conduct
STAR Programs	Supportive programs for at-risk youth
Texas Youth Commission	Provides supervision of youth released from TYC facilities to age 21
YMCA Programs	After-school child care

<b>OTHER GENERAL SUPPORTIVE SERVICES</b>	
<i>Resources</i>	<i>Services Provided</i>
Community Resources Center	Funding and referrals
Dallas Area Rapid Transit (DART)	Public transit system
Junior League	Promotes volunteerism and fund-raising
Medicaid Transportation	Medical transportation contracted through local providers
North Central Texas Council of Governments	Coordination & support for city and county governments
Texas Department of Human Services	Supportive services for low-income
United Way	Financial & technical support for social service agencies; information & referral
United Way - Nonprofit Development Center	Capacity building expertise provided to health & human service organizations
Urban Justice Center	Low-cost or free legal aid for civil cases

## 2.2 Citizen Participation - 91.200(b)

### 2.2.A. Development Phase

The development phase of the Consolidated Plan began with the consulting of community service organizations and other public agencies regarding the City's housing and non-housing needs, reviewing of existing needs assessments, and gathering input from City staff, elected officials, and residents. Information on homeless and special needs was obtained from the Metro Dallas Homeless Alliance, local churches, the Rowlett Police Department, and various service providers. Historical information was also available from the series of public hearings held by the Texas Department of Housing and Community Affairs regarding the regional affordable housing needs and proposed priorities. The process also included the gathering of more detailed data and input regarding the City's housing market, types of housing needs, target populations, distribution of funding, and potential projects. Other region-wide needs assessments, existing surveys, and market research studies were reviewed, *with the general finding that, across the North Texas region and the state, obtaining affordable and decent housing is an on-going issue confronted by households of all income levels, and particularly for those households with lower incomes.*

Two public hearings were held during the initial development phase. The meetings were publicized in local newspapers and public notices. In accordance with HUD's initiative to increase the involvement of citizens, especially those of lower-income, in the planning and development stages of the Consolidated Plan, one of the public hearings was held jointly with scheduled activities for senior citizens at the City of Rowlett Community Centre. The second public hearing was held at the centrally located Rowlett City Hall. Attendance at the meetings included interested residents, senior citizens, elected officials, and management staff from the City of Rowlett. The meetings were held at accessible and convenient locations and during daytime and nighttime hours in order to accommodate and encourage attendance, in addition to being broadcast on the local community service channel.

The public hearings were opened with an explanation of the need and purpose of the public hearings and the required 5-year Consolidated Plan and 1-year Annual Plans. Information was provided regarding CDBG-eligible activities and the availability of funding for affordable housing programs, public facilities, and public services. A brief review was given regarding the proposed goals and objectives to be included in the 5-year plan and the 2011 Annual Plan.

The meetings were then opened to a general discussion to receive comments about the Consolidated Plan and Annual Plan processes, community needs, and eligible projects and activities. The public hearings were closed after all comments were received and the meetings adjourned.

Surveys regarding affordable housing and public services needs were distributed at the public hearings in order to encourage participation and comments in addition to being distributed at the Community Centre. Information regarding non-profit organizations was obtained directly from specific providers and gleaned from reviewing existing surveys and reports containing comments from numerous health and human services providers regarding their service levels, resources, and anticipated needs.

**Consultation/Coordination During the Consolidated Plan Approval Process**

The City of Rowlett conducted a number of public hearings to enable citizens to provide input into the Consolidated Plan Process:

Location	Time and Date
Rowlett Community Centre – 5300 Main, Rowlett	4:30 p.m. June 21, 2011
City Council Chambers - 4000 Main Street - Rowlett Texas	7:30 p.m. June 21, 2011
City Council Chambers - 4000 Main Street - Rowlett Texas	7:30 p.m. August 2, 2011

**2.2.B. Approval Phase**

Citizens were invited to attend any of the publicized public hearings. The final public meeting was held to present the proposed priorities, strategies, and 2011 budget, goals, and objectives during the approval stage on August 2, 2011, just prior to approval by the Rowlett City Council. The comments received were supportive of the CDBG Program and the proposed use of the funds. No written comments were received during the 30-day period posted before the final approval.

Comments from the public hearings held during the development and approval phases of the 2011-2015 Consolidated Plan and 2011 Annual Action Plan are attached as **Appendix B** to this document.